



ATR FAL in Russia - Meeting in Moscow

27th-28th November 2013

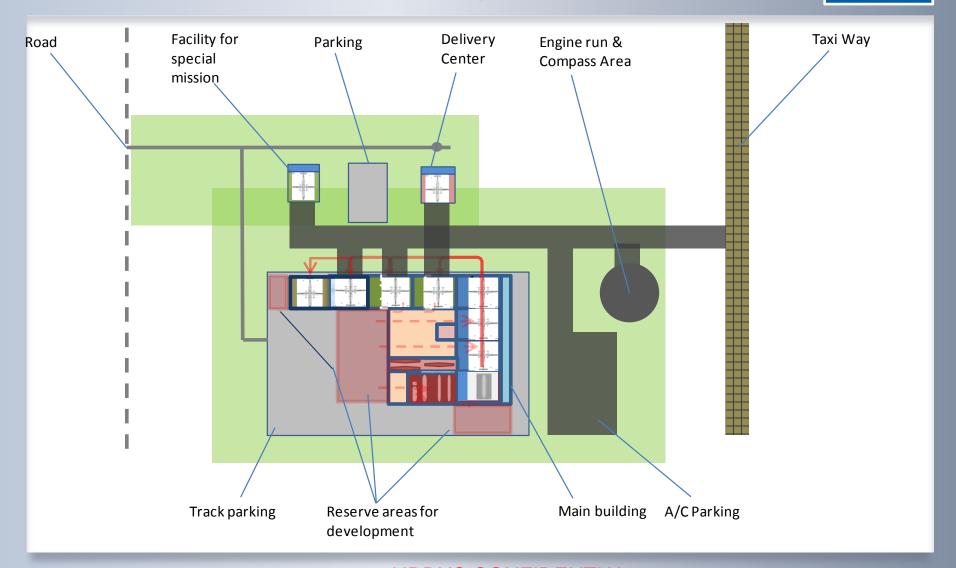


Agenda for 27th – 28th November

- New industrial assumptions agreed on 20th November
- Rostec' inputs latest update on facility construction plan and data from constructions companies
- Update of facilities and plant lay-out, HR sizing, hiring plan and training plan/resources in accordance with new assumptions (Rostec)
- WBS CAPEX, RC/NRC review
- Update and feasibility of logistics concept

RUS FAL – ROSTEC turnkey solution





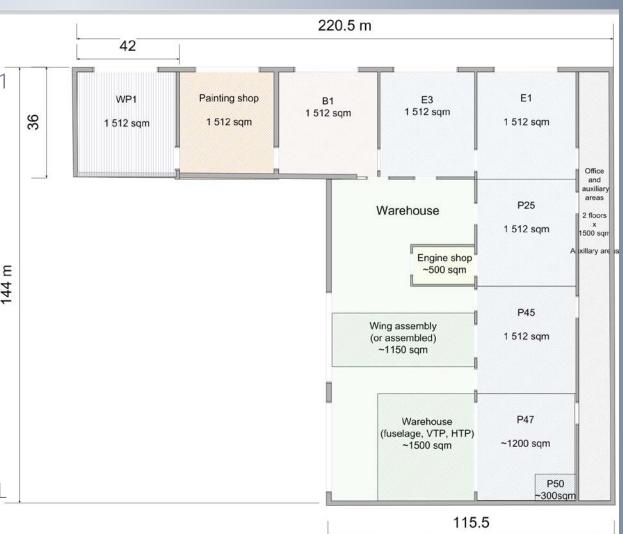


RUS FAL – ROSTEC turnkey solution



Airbus recommendations:

- Swap paint shop with B1 to be coherent with industrial flow / ease future development
- Flight line office and facilities for test necessary in parking area
- 1 single position for A/C½
 delivery may be
 bottleneck. Use of
 special mission position
 recommended as
 back-up
- Specific crane needed to move wing MCA from logistic area to FAL_A





RUS FAL - Land & Facilities CAPEX update



No.	Building / facility of ATR FAL RUS	Qty	Cost estimation	Comment	
	OF A IR FAL RUS		CoC IFF		
1 Final Phase Hangar			0.00 Mio.\$	Part of FAL facilities	
2 Run Up Facility			0.00 Mio.\$	Included in turnkey solution	
3 Gauging Area			0.00 Mio.\$	It can be done in FAL B Hangar	
4 Fuel Station			0.00 Mio.\$	Service provided by Airport	
5 Garosolve / Hydraulic			0.00 Mio.\$	Not necessary	
6 Delivery Center				Included in turnkey solution	
7 Periport			0.00 Mio.\$	See Delivery Centre	
8 Weighing Hangar			0.00 Mio.\$	Can be performed in FAL Hangar	
9 FAL	Hangar			Turnkey solution quote by ROSTEC. Include extra E3-E1 position	
10 Paint	tshop		0.00 Mio.\$	Building & Environmental control included in turnkey solution. Paint shop	
				furnishing & tools not included	
	11 VTP			Included in Paint shop	
13 Pow			0.00 Mio.\$	For Heating / Air conditioning / Power supply included in turnkey solution	
	14 Service Building			De-icing station - Fire Brigade services provided by Ulyanovsk Airport	
	15 MCA Hangar			Part of Logistic centre	
16 Logistic Center				Included in turnkey solution	
18 Restaurant & Medical				Included in turnkey solution	
19 Training Center				All training in TLS	
20 Main Gate & Security				Security (gates, fences, surveillance, etc.)	
21 Offices				Building included in turnkey solution. Extra cost for furnishing	
	/ Facility			Provision depending on transportation concept (river)	
23 Infra	structures		0.00 Mio.\$	Taxi out, paving - Parking - Miscellaneous infrastructures part of the turnkey	
				solution	
	Kitting Centre (TLS)			Adaptation costs	
Construction Costs			56.3 Mio.\$		
Risk		10%	5.63 Mio.\$		
	IFF Global Secondary Cost	0%	0.00 Mio.\$		
Secondary cost / Design fees		0%	0.00 Mio.\$		
TOTA	AL		61.9 Mio.\$		

Assumptions:

Rate 24 ATR42 & ATR72 Flex No cost for Land Total IFF Investment: 61.9 M\$



RUS FAL – Jigs and Tools update



Investment	Title	2013 K\$	Comments	
	Logistic Jigs and Tools	4,500	2 logistic ship set for rate 24	
	Station 50			
	Station 47			
	Station 45	8,000	50% minimum on free market 20% cost reduction on Russian sourcing (ROSTEC estimation)	
	Station 25	0,000		
	Station E1			
	Station E3			
FAL ATR RUS Set Up (max. rate 20 ATR 42/72)	Customisation tools (FAL B)	2,700	2 Positions fully equipped 50% minimum on free market 20% cost reduction on Russian sourcing (ROSTEC estimation)	
	Flight line and FAL mobile test equipment (GSE)	3,750	EU sourcing	
	Paint Shop tools	3,000	Free market	
	Small Items	1,500	EU sourcing	
	Catalogue Items incl. Initial set up consumables	7,500	ROSTEC input	
Total New FAL		31,500	Total J&T Investment: 31,5 M\$	



RUS FAL – Transport & Logistic Cost update



- Hybrid solution (Air/Sea/Road) kept as baseline for BC
 - 3 months 2 Antonov
 - 9 months sea/road
- Opportunity identified to ship wing & fuselage in one single Antonov
 - Detailed study necessary to
 - Technical validate the option
 - Evaluate associated NRC (specific jigs required)
 - o Estimate lead-time for implementation
 - Potential saving of 415 K\$ per ship-set (RC)
- Opportunity identified to further reduce sea/road costs
 - Up to 20% Vs. current figures
 - Detailed study by forwarder required



RUS FAL – New Assumptions (22/11/2013)



- Following a meeting between ROSTEC & Airbus some of the main assumptions of the Industrial feasibility study have changed:
 - The FAL shall be sized for Rate 24 p.a.
 - The Ramp-up plan foresee 8 A/C in 2015, 16 A/C in 2016, 24 A/C in 2017
 - Supply Chain ramp-up to >100 ship-set per year by 2016 is considered achievable. Associated costs are not considered in the study
- Due to the heavy impact these decisions have on the study itself and the short timeframe to review the work done, a sensitivity study to Rate 24 is done based on the Rate 10/20 results.
- An industrial solution based on 2 working shifts will be used from Phase 1



RUS FAL – Impact of new Rate on BC

Rate 24

ROM figures not validated	Rate 10/20	Rate 24
Land & Facility	61.9 M\$ CAPEX	No change
Jigs & Tools	28,75 M\$ CAPEX	31.5 M\$ CAPEX
Industrial Process	1 Shift Rate 10 2 Shifts Rate 20	2 Shifts
IT tools	3.5 M\$ NRC 288 K\$ RC	3.5 M\$ NRC 375 K\$ RC
Logistic & Transport	950 K€ NRC 690/469 K€ RC	1.440 M€ NRC RC unchanged
HR & Sizing	38 BC 1 Shift 43 WC	91 BC 2 Shifts 65 WC
Training	7.5 FTE	10 FTE

